

BACHELOR OF BUSINESS ADMINISTRATION (CBCS - 2022 COURSE)
B.B.A. Sem-I : SUMMER : 2026
SUBJECT: FOUNDATION OF MATHEMATICS

Day : Thursday
Date : 04/06/2026

S-25946-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 10 -

NB :

1. Answers to Section I, II and III should be written in same answer book.
2. Section -I (MCQ) all sub-questions of Q. No. 1 are COMPULSORY, write the sub-question no. and the chosen alternative (eg. 1b, 2c) in the answer book.
3. Section-I (MCQ) is of 10 marks and Section-II and onwards are of 50 marks.

SECTION - I

- Q. 1 MCQs
- 1) The ratio of A's investment to B's investment in a business is 3:2. If the total profit is ₹50,000, B's share is: (1)
(a) ₹20,000
(b) ₹25,000
(c) ₹30,000
(d) ₹35,000
 - 2) If 20% of a number is 50, what is 45% of the same number? (1)
(a) 110.3
(b) 112.5 S
(c) 115.5
(d) 120
 - 3) The selling price of an article is ₹600 and profit is 20%. Find the cost price. (1)
(a) ₹480
(b) ₹500
(c) ₹550
(d) ₹450
 - 4) A shopkeeper allows 10% discount on goods marked ₹1500. Find selling price. (1)
(a) ₹1350
(b) ₹700
(c) ₹5230
(d) ₹1530
 - 5) In an ordinary annuity, payments are made: (1)
a) At the beginning of each period
b) At the end of each period
c) At irregular intervals
d) Only after a specified number of years
 - 6) If simple interest on ₹5000 at 10% p.a. for 3 years is calculated, the interest is: (1)
(a) ₹1500
(b) ₹1000
(c) ₹1200
(d) ₹1800

7)

Determinant of matrix $\begin{vmatrix} 2 & 3 \\ 1 & 4 \end{vmatrix}$ is:

- (a) 11
- (b) 8
- (c) 5
- (d) 7

8)

The present value of ₹10,000 due after 2 years at 10% compound interest is:

- (a) ₹8264
- (b) ₹8500
- (c) ₹8100
- (d) ₹8800

9)

The sum of ratios 2:3 and 3:4 is:

- (a) 5:7
- (b) 13:12
- (c) 9:7
- (d) 17:24

10)

If $(A+B)' = A'B'$, then the law is:

- (a) Idempotent
- (b) Commutative
- (c) De Morgan's
- (d) Associative

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BACHELOR OF BUSINESS ADMINISTRATION (CBCS - 2022 COURSE)
B.B.A. Sem-I : SUMMER : 2026
SUBJECT: PRINCIPLES OF MANAGEMENT

Day : Monday
Date : 25/05/2026

S-25942-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 60

N. B. :

- 1) **Q. No. 1 is COMPULSORY.**
- 2) Section – I (MCQ Type), should be attempted in **SEPARATE** OMR sheet and will be collected within the first **20** Minutes.
- 3) Attempt **ANY FIVE** questions from Section **II**. Each question carried **08** marks.
- 3) Attempt **ANY ONE** questions from Section **III**. Each question carried **10** marks.
- 4) Figures to the right indicate **FULL** marks.
- 5) Answers to Section – **II** and Section – **III** should be written in **SAME** answer book.

SECTION – I

Q. 1 MCQ's

(10)

- i) Which of the following best defines management?
 - a) The ability to lead a team.
 - b) The process of planning, organizing, leading and controlling resources.
 - c) Only decision-making in a company.
 - d) A skill that managers possess.
- ii) Management is considered both a science and an art because _____
 - a) It is a rigid discipline.
 - b) It has both principles and the need for personal skills.
 - c) It only requires artistic skills.
 - d) It involves theoretical knowledge only.
- iii) Which of the following is NOT a managerial function?
 - a) Planning
 - b) Organizing
 - c) Delegating
 - d) Marketing
- iv) Policies are best defined as _____
 - a) Rigid plans that cannot be altered
 - b) Broad guidelines for decision-making
 - c) Precise methods to achieve a task
 - d) Rules for daily operations

P. T. O.

- v) Formal organizations are characterized by _____
- a) Unofficial communication
 - b) Established procedures and structures
 - c) Informal group norms
 - d) Social interactions only
- vi) Leadership can be defined as _____
- a) The ability to delegate effectively
 - b) The capacity to influence others towards goal achievement
 - c) Managing daily operations efficiently
 - d) Enforcing rules and policies
- vii) Which leadership style involves the leader making decisions without input from subordinates?
- a) Democratic
 - b) Autocratic
 - c) Laissez-faire
 - d) Participative
- viii) The purpose of feedback control is to _____
- a) Predict future performance
 - b) Adjust processes before they occur
 - c) Correct problems after they happen
 - d) Implement new strategies
- ix) Traditional non-budgetary control devices include
- a) Financial audits
 - b) Cost-benefit analysis
 - c) Performance appraisals
 - d) Profit and loss statements
- x) A mission statement focuses on:
- a) Short term goals
 - b) The organization's fundamental purpose and values
 - c) Financial profitability only
 - d) Employee daily tasks

SECTION – II

- Q. 2 Define the term management? What are the responsibilities and functions of management at different levels of organization and provide example. (08)
- Q. 3 Compare and contrast the theories of Fayol and Taylor. (08)
- Q. 4 Elucidate the principles of planning. (08)
- Q. 5 Draw a diagram representing functional form of organization structure. Explain advantages of it. (08)
- Q. 6 What is leadership? Explain the importance of leadership for the organization. (08)
- Q. 7 Write short notes on **ANY TWO** of the following: (08)
- a) Requirements for control in organization
 - b) Control process
 - c) Non-budgetary controls

SECTION – III

- Q. 8 “Decision-making is the selection based on some criteria from two or more possible alternatives”. (10)
- Q. 9 Write a detailed note on – delegation of authority and responsibility using examples (10)

BACHELOR OF BUSINESS ADMINISTRATION (CBCS - 2022 COURSE)
B.B.A. Sem-I : SUMMER : 2026
SUBJECT: LANGUAGE-I

Day : Thursday
Date : 28/05/2026

S-25943-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 10

NB :

1. Answers to Section I, II and III should be written in same answer book.
2. Section -I (MCQ) all sub-questions of Q. No. 1 are COMPULSORY, write the sub-question no. and the chosen alternative (eg. 1b, 2c) in the answer book.
3. Section-I (MCQ) is of 10 marks and Section-II and onwards are of 50 marks.

SECTION - I

- Q. 1 MCQs
- 1) She _____ going to market. (1)
(a) are
(b) is
(c) am
(d) be
 - 2) **Synonym of 'Happy'** (1)
(a) Sad
(b) Angry
(c) Joyful
(d) Tired
 - 3) She _____ to the market yesterday. (1)
(a) go
(b) goes
(c) went
(d) going
 - 4) **Antonym of 'Victory'** (1)
(a) Success
(b) Win
(c) Defeat
(d) Triumph
 - 5) **Identify the preposition:** (1)
He sat _____ the chair.
(a) on
(b) in
(c) at
(d) over
 - 6) **One-word substitute:** (1)
A person who writes poems —
(a) Novelist
(b) Poet
(c) Singer
(d) Artist
 - 7) **Idiom meaning:** (1)
'Once in a blue moon' means —
(a) Very often

- (b) Rarely
- (c) Daily
- (d) Always

8) **Correct the sentence:** (1)

She don't like mangoes.

- (a) She doesn't like mangoes.
- (b) She don't likes mangoes.
- (c) She isn't like mangoes.
- (d) She no like mangoes.

9) **Match the following:** (1)

- (1) Resume
- (2) Debate
- (3) Preposition

- A. Grammar term
- B. Document
- C. Oral skill

Choose the correct matching option:

- (a) (1-A), (2-B), (3-C)
- (b) (1-B), (2-C), (3-A)
- (c) (1-C), (2-A), (3-B)
- (d) (1-B), (2-A), (3-C)

10) **Which is a formal letter?** (1)

- (a) To friend
- (b) Job Application
- (c) Diary entry
- (d) Invitation card

BACHELOR OF BUSINESS ADMINISTRATION (CBCS - 2022 COURSE)
B.B.A. Sem-I : SUMMER : 2026
SUBJECT: LANGUAGE-I

Day : Thursday
Date : 28/05/2026

S-25943-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 50

NB :

1. Figures to the right indicate FULL marks.
2. Section – III - Q. No. 6 is COMPULSORY, it carries 10 marks and attempt any TWO questions from rest of the questions in Section III, each carries 08 marks.
3. Section – II - attempt any THREE questions. Each questions carries 08 marks.

SECTION - II

- Q. 2 Write an Essay on "Importance of English in Professional Life." (8)
- Q. 3 Comprehend the following passage and answer the questions below. (8)
Sports play a vital role in the overall development of an individual. They not only keep the body fit but also train the mind to stay disciplined and focused. Regular participation in games builds team spirit, leadership qualities, and self-confidence. Sports also teach us how to accept victory with humility and defeat with courage. In today's competitive world, sports are as important as studies because they prepare students for real-life challenges. A healthy balance between academics and sports ensures all-round growth of personality.
- a) How do sports help in maintaining health?
b) What qualities are developed through participation in sports?
c) Why are sports considered equally important as studies?
d) Suggest a suitable title for the passage.
- Q. 4 Draft a Resume for the post of Management Trainee. (8)
- Q. 5 Attempt ANY TWO of the following; (Short Notes) (4x2)
a) Articles & Prepositions
b) Role Play
c) Debate

SECTION - III

- Q. 6 How will you prepare a PowerPoint presentation on 'Digital Communication in Business.' Outline with 5 slides. (10)
- Q. 7 Write a dialogue between two students on 'Time Management.' (8)
- Q. 8 Write a formal letter to a supplier complaining about late delivery of books. (8)
- Q. 9 How will you give impromptu speech on 'Role of Youth in Nation Building.' (8)

BACHELOR OF BUSINESS ADMINISTRATION (CBCS - 2022 COURSE)
B.B.A. Sem-I : SUMMER : 2026
SUBJECT: MICRO ECONOMICS

Day : Saturday
Date : 30/05/2026

S-25944-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 10 -

NB :

1. Section -I (MCQ) all sub-questions of Q. No. 1 are COMPULSORY, write the sub-question no. and the chosen alternative (eg. 1b, 2c) in the answer book.
2. Section-I (MCQ) is of 10 marks and Section-II and onwards are of 50 marks.

SECTION - I

Q. 1 MCQs

- | | | |
|----|--|---------|
| 1) | Business Economics is also known as:
a) Engineering Economics
b) Managerial Economics
c) Statistical Economics
d) Fiscal Economics | CO1 (1) |
| 2) | Demand for a commodity means:
a) Desire for the commodity
b) Desire backed by ability to pay
c) Necessity only
d) Luxury items | CO2 (1) |
| 3) | If the price of related goods rises, supply of the original good may:
a) Increase
b) Decrease
c) Remain constant
d) Become zero | CO1 (1) |
| 4) | Marginal cost refers to:
a) Cost of one additional unit
b) Cost at zero output
c) Average of all costs
d) Cost of variable input | CO2 (1) |
| 5) | Modern theory of rent was developed by:
a) David Ricardo
b) Joan Robinson
c) Mrs. Joan Robinson
d) Marshall | CO2 (1) |
| 6) | In monopolistic competition, firms have:
a) Perfectly elastic demand curve
b) Downward sloping demand curve
c) Perfectly inelastic demand curve
d) Vertical supply curve | CO2 (1) |

- 7) If demand increases while supply remains constant, price will: CO2 (1)
a) Decrease
b) Increase
c) Stay the same
d) Fluctuate randomly
- 8) The demand curve generally: CO2 (1)
a) Slopes upward
b) Is horizontal
c) Slopes downward
d) Is vertical
- 9) Under Marginal Productivity Theory, wage = CO2 (1)
a) MRP
b) ARP
c) TRP
d) TPP
- 10) Price discrimination can be practiced under: CO3 (1)
a) Monopoly
b) Perfect competition
c) Pure competition
d) Perfect oligopoly

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BACHELOR OF BUSINESS ADMINISTRATION (CBCS - 2022 COURSE)
B.B.A. Sem-I : SUMMER : 2026
SUBJECT: MICRO ECONOMICS

Day : Saturday
Date : 30/05/2026

S-25944-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 50

NB :

1. Figures to the right indicate FULL marks for the question.
2. Answers to Section I, II and III should be written in same answer book.
3. Section - III - Q.No. 6 is COMPULSORY, it carries 10 marks and attempt any TWO questions from rest of the questions in Section III, each carries 08 marks.
4. Section II attempt any THREE questions. Each questions carries 08 marks.

SECTION - II

- Q. 2 Explain the meaning of Business Economics and discuss its nature and scope. CO2 BT2 (8)
- Q. 3 Define the concept of demand. Explain the essential elements of demand and differentiate between individual demand and market demand. CO2 BT1 (8)
- Q. 4 Discuss the major factors affecting the supply of a commodity. How do technology, input prices, taxation and expectations influence supply? CO3 BT2 (8)
- Q. 5 Attempt ANY TWO of the following: (Short Answer) (4x2)
- | | |
|----------------------------------|-----|
| a) Leakages in the circular flow | CO2 |
| b) Determinants of Demand. | CO3 |
| c) Perfect Competition | CO3 |

SECTION - III

- Q. 6 A local fruit seller notices that when the price of mangoes increases from ₹80 to ₹120 per kg, the quantity demanded in his area falls from 150 kg to 90 kg per day. Meanwhile, due to the summer season, demand from nearby juice shops has increased. Explain how the law of demand operates in this situation and identify two factors other than price that may be influencing demand for mangoes. CO3 BT1 (10)
- Q. 7 Explain the Marginal Productivity Theory of Distribution. How does this theory determine the price of a factor of production? CO3 BT2 (8)
- Q. 8 Explain the various types of costs in micro economics: fixed cost, variable cost, total cost, marginal cost and average cost. Illustrate their behaviour with a cost schedule and diagram. CO4 BT2 (8)
- Q. 9 State and explain Keynes' Liquidity Preference Theory of Interest. Discuss the motives for liquidity preference and how the equilibrium interest rate is determined. CO3 BT1 (8)

Day : Tuesday
Date : 02/06/2026

S-25945-2026

Time : 02:00 PM-05:00 PM
Max. Marks : 60

N.B.:

- 1) Section- I Question No.1 is **COMPULSORY**. Each question carries **01** mark.
- 2) Attempt any **THREE** questions from Section – II. Each question carries **08** marks.
- 3) Question No. 6 from Section – III is **COMPULSORY**. It carries 10 marks and attempt any **TWO** questions from rest of the questions in Section–III. Each question carries **08** marks.
- 4) Answer to Section – I, Section – II and Section – III should be written in the **SAME** answer book.
- 5) Use of non-programmable calculator is allowed.

SECTION – I

Q.1 MCQ

- | | CO | BL |
|--|----|------------|
| 1) The important facts of business should be disclosed to the stakeholders, following accounting principle is applied
(A) Convention of Disclosure
(B) Matching of Cost & Revenue concept
(C) Dual Aspect concept
(D) Entity Concept | 1 | Apply |
| 2) Furniture A/c is following type of account
(A) Personal Account (B) Real Account
(C) Nominal Account (D) None of these | 1 | Understand |
| 3) The following is called a Book of Primary entry
(A) Ledger (B) Journal
(C) Cash book (D) Bank book | 1 | Remember |
| 4) The amount of depreciation remains constant in the following method
(A) Straight Line Method (B) Written Down Value Method
(C) Income Tax method (D) None of these | 2 | Remember |
| 5) Loan taken from Bank is posted to the following
(A) Profit and Loss A/c (B) Trading A/c
(C) Balance Sheet (D) Cash A/c | 2 | Apply |
| 6) The following book of account is used to know cash balance
(A) Journal (B) Ledger
(C) Financial Statements (D) Cash Book | 3 | Apply |
| 7) Purchased goods from Amit, following account is debited
(A) Purchases A/c (B) Amit A/c
(C) Goods Return Account (D) Sales A/c | 2 | Apply |
| 8) Future losses are considered in advance, following convention is applied
(A) Convention of Disclosure (B) Convention of Consistency
(C) Convention of Conservatism (D) None of these | 1 | Remember |
| 9) The owner of the business has to focus on
(A) Cash management (B) Profitability Statement
(C) Utilization of Assets (D) All of these | 3 | Apply |
| 10) Debit What Comes in, Credit What Goes out is the rule of following account
(A) Personal A/c (B) Real A/c (C) Nominal A/c (D) Sales A/c | 1 | Understand |

P.T.O.

SECTION – II

- Q.2 Write a note on Users of Financial statements. (08) CO1 Understand
- Q.3 Explain the Utility of Subsidiary Books with examples. (08) CO2 Remember
- Q.4 What are the Causes of charging Depreciation? (08) CO3 Remember
- Q.5 Write short notes on any TWO: (08)
- a) Money Measurement Concept CO1 Understand
- b) Cash Book CO1 Apply
- c) Written Down Value Method of Depreciation CO2 Apply

SECTION – III

- Q.6 From the following Trail Balance of Mr. Mohan, prepare (10) CO CO3 BL Create
Trading A/C, P&L A/C and Balance Sheet as on 31st March, 2025

Trail Balance as on 31st March, 2025

Particulars	Debit Rs.	Credit Rs.
Factory Rent	40,000	
Bills Receivables	53,000	
Bills Payable		42,000
Insurance premium	12,000	
Furniture	1,00,000	
Machinery	2,80,000	
Office Rent	20,000	
Wages	2,15,000	
Manufacturing Expenses	25,000	
Capital		6,10,000
Drawings	72,000	
Opening Stock	2,05,000	
Purchases	6,80,000	
Carriage Outward	15,000	
Sales		14,05,000
Sundry Debtors	2,79,000	
Sundry Creditors		1,43,000
Cash in Hand	5,000	
Cash at Bank	39,000	
Salary	1,60,000	
TOTAL	22,00,000	22,00,000

Adjustments:

- i) Closing Stock, Book Value: Rs. 3,00,000 and Market Value Rs. 3,20,000.
- ii) Depreciate Furniture by 10%.

Q.7

Pass the following Journal entries in the Books of Ms. Gajanan for January 2025

- Jan 1: Invested Rs. 12,00,000 into the business.
- Jan 2: Purchased Goods worth Rs. 8,00,000 from Aakash.
- Jan 3: Paid for Office Expenses Rs. 25,000.
- Jan 4: Sold goods to Aman worth Rs. 80,00,000 at 2% trade discount
- Jan 6: Withdrawn cash Rs. 1,000 for personal use
- Jan 8: Received cash from Aditi Rs. 29,000 in full settlement of Rs. 30,000.
- Jan 10: Received Interest by cheque Rs. 1,00,000.

(08)

CO2

Apply

Q.8

From the following transactions, prepare Ledger accounts of Nikita and Cash A/c. Find out the balance of the accounts as on 31st March, 2025.

- Opening balance of Cash A/c as on 1st March, 2025: Rs. 1,80,000
- March 1: Purchased goods from Nikita worth Rs. 10,00,000.
- March 6: Paid Cash to Nikita Rs. 50,000
- March 15: Nikita returned goods worth Rs. 12,000
- March 26: Paid Cash to Nikita Rs. 25,000

(08)

CO2

Apply

Q.9

Pass the following transactions in the Two column Cash Book with bank column of Sanjay and find out balance as on 31st March, 2025: March 1: Opening Balance of Cash Rs. 20,000 Bank Rs. 10,00,000

- March 4: Paid cash for Purchases of raw material Rs. 4,000
- March 10: Received Cash from Sarita Rs. 12,000
- March 12: Deposited Rs. 12,000 into Bank A/c
- March 15: Paid for Office Expenses Rs. 72,000 by Cheque
- March 25: Withdrawn Cash from Bank A/c Rs. 20,000

(08)

CO2

Apply

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